

TRAVEL AND HOSPITALITY DISCLOSURES

The Government of Canada has implemented a series of measures to strengthen public sector management by enhancing transparency and oversight of public resources in the federal government.

As a federal Crown corporation, and in the spirit of these measures to promote openness, transparency and accountability, Marine Atlantic posts the travel and hospitality expenses of its Board of Directors and Executive Team through proactive disclosure on a quarterly basis.

All expenses are inclusive of taxes. Please note there may be occasions whereby there is a delay in posting an expense due to timing of travel.

Board of Directors – Travel Expenditures

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|-------------|--|---|-----------------------|----------------------|--------------------------------|--------------|
| For: | <i>Parsons, Kristopher</i> - Chair of the Board of Directors; Member - Safety, Corporate Governance & Accountability Committee (SCGAC); Member - Human Resources & Pension Management Committee (HRPMC); Member - Audit & Risk Committee (ARC) | | | | | |
| Date | Purpose | Location | Transportation | Accommodation | Meals & Incidentals | Total |
| April 18-21 | Attend Meeting with Stakeholders | Port aux Basques, NL | \$ 479.17 | \$ 147.50 | \$ 305.60 | \$ 932.27 |
| May 29-30 | Attend meeting with Federal Minister of Transport | Ottawa, ON | \$ 1,583.02 | \$ 266.53 | \$ 113.40 | \$ 1,962.95 |
| June 9-10 | Attend Meeting with Stakeholders | Grand Falls-Windsor, NL | \$ 450.00 | \$ 163.30 | \$ 113.40 | \$ 726.70 |
| June 19-26 | Attend Quarterly Meeting of Board of Directors and Committee Meetings; Tour of Facilities and Vessels | Port aux Basques, NL; North Sydney, NS; Argentina, NL | \$ 515.00 | \$ 295.72 | \$ 447.10 | \$ 1,257.82 |

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|-------------|---|-----------------|-----------------------|----------------------|--------------------------------|--------------|
| For: | <i>Careen, Nick</i> - Board Member; Member - Safety, Corporate Governance & Accountability Committee (SCGAC); Member - Audit & Risk Committee (ARC) | | | | | |
| Date | Purpose | Location | Transportation | Accommodation | Meals & Incidentals | Total |
| May 18-20 | Attend Recruitment Interviews | Sydney, NS | \$ 1,145.31 | \$ 246.34 | \$ 155.90 | \$ 1,547.55 |

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|-------------|---|----------------------|-----------------------|----------------------|--------------------------------|--------------|
| For: | <i>Cook, Stan</i> - Board Member; Member - Audit & Risk Committee (ARC) | | | | | |
| Date | Purpose | Location | Transportation | Accommodation | Meals & Incidentals | Total |
| June 21-22 | Attend Quarterly Meeting of Board of Directors and Committee Meetings | Port aux Basques, NL | \$ 1,161.36 | \$ 133.78 | \$ 158.20 | \$ 1,453.34 |

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|-------------|---|----------------------|-----------------------|----------------------|--------------------------------|--------------|
| For: | <i>Doody, James G.</i> - Board Member; Chair - Audit & Risk Committee (ARC) | | | | | |
| Date | Purpose | Location | Transportation | Accommodation | Meals & Incidentals | Total |
| May 18-20 | Attend Recruitment Interviews | Sydney, NS | \$ 1,122.00 | \$ 246.34 | \$ 158.90 | \$ 1,527.24 |
| June 19-22 | Attend Quarterly Meeting of Board of Directors and Committee Meetings | Port aux Basques, NL | \$ 1,202.64 | \$ 368.13 | \$ 299.60 | \$ 1,870.37 |

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|-------------|---|----------------------|-----------------------|----------------------|--------------------------------|--------------|
| For: | <i>Duggan, Sharon</i> - Chair - Safety, Corporate Governance & Accountability Committee (SCGAC); Member - Human Resources & Pension Management Committee (HRPMC); Member - Audit & Risk Committee (ARC) | | | | | |
| Date | Purpose | Location | Transportation | Accommodation | Meals & Incidentals | Total |
| June 2 | Attend Board Committee Meeting | Halifax, NS | \$ 487.33 | \$ - | \$ 62.30 | \$ 549.63 |
| June 19-25 | Attend Quarterly Meeting of Board of Directors and Committee Meetings | Port aux Basques, NL | \$ 1,079.97 | \$ 245.42 | \$ 220.50 | \$ 1,545.89 |

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|-------------------------------|---|-----------------|-----------------------|----------------------|--------------------------------|--------------|
| For: | <i>Henley, John J.</i> - Board Member; Member - Safety, Corporate Governance & Accountability Committee (SCGAC) | | | | | |
| Date | Purpose | Location | Transportation | Accommodation | Meals & Incidentals | Total |
| No expense claims this period | | | | | | |
| | | | | | | \$ - |

| | | | | | | |
|-------------|---|----------------------|-----------------------|----------------------|--------------------------------|--------------|
| For: | <i>Moffatt, Garfield</i> - Board Member; Chair - Human Resources & Pension Management Committee (HRPMC) | | | | | |
| Date | Purpose | Location | Transportation | Accommodation | Meals & Incidentals | Total |
| April 20-21 | Attend Recruitment Interviews | North Sydney, NS | \$ 343.00 | \$ - | \$ 96.10 | \$ 439.10 |
| May 18-20 | Attend Recruitment Interviews | Sydney, NS | \$ 343.00 | \$ 123.17 | \$ 141.40 | \$ 607.57 |
| June 2 | Attend Board Committee Meeting | Halifax, NS | \$ 130.00 | \$ - | \$ 34.10 | \$ 164.10 |
| June 19-24 | Attend Quarterly Meeting of Board of Directors and Committee Meetings | Port aux Basques, NL | \$ 325.50 | \$ 368.13 | \$ 271.40 | \$ 965.03 |

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|-------------|--|----------------------|-----------------------|----------------------|--------------------------------|--------------|
| For: | <i>Pelley, Walter</i> - Board Member; Member - Human Resources & Pension Management Committee (HRPMC); Member - Audit & Risk Committee (ARC) | | | | | |
| Date | Purpose | Location | Transportation | Accommodation | Meals & Incidentals | Total |
| June 1-2 | Attend Board Committee Meeting | Halifax, NS | \$ 381.00 | \$ - | \$ 141.40 | \$ 522.40 |
| June 19-23 | Attend Quarterly Meeting of Board of Directors and Committee Meetings | Port aux Basques, NL | \$ - | \$ 368.13 | \$ 350.70 | \$ 718.83 |

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|-------------|--|----------------------|-----------------------|----------------------|--------------------------------|--------------|
| For: | <i>Rudderham, Dwight</i> - Board Member; Member - Human Resources & Pension Management Committee (HRPMC) | | | | | |
| Date | Purpose | Location | Transportation | Accommodation | Meals & Incidentals | Total |
| June 2 | Attend Board Committee Meeting | Halifax, NS | \$ 43.13 | \$ - | \$ - | \$ 43.13 |
| June 20-23 | Attend Quarterly Meeting of Board of Directors and Committee Meetings | Port aux Basques, NL | \$ - | \$ 122.71 | \$ 192.20 | \$ 314.91 |

Board of Directors – Hospitality Expenditures

| Date | Description | Amount |
|---------|--|--------------------|
| June 20 | Working meals for meeting of Board Committee including members of the Senior Management Team in Port aux Basques, NL | 357.26 |
| June 21 | Working meals for meeting of Board Committee including members of the Senior Management Team in Port aux Basques, NL | 452.15 |
| June 22 | Working meals for Board of Directors meeting including members of the Senior Management Team in Port aux Basques, NL | 543.75 |
| | Totals | \$ 1,353.16 |

Executive – Travel Expenditures

President and CEO

The President and CEO is responsible for the overall functioning oversight of the Corporation and all locations and facilities, is a member of and has responsibilities in providing updates and reports to the Board of Directors.

| For: | | <i>Griffin, Paul</i> - President & CEO; ex-officio member of the Board, SCGAC and HRPAC | | | | |
|----------------|---|---|----------------|---------------|--------------------|-------------|
| Date | Purpose | Location | Transportation | Accommodation | Per Diem Allowance | Total |
| April 2-5 | Attend Meetings with Transport Canada | Ottawa, ON | \$ 1,493.55 | \$ 700.06 | \$ 236.40 | \$ 2,430.01 |
| April 18-21 | Attend Meetings with Chair of the Board and other Stakeholders | North Sydney, NS; Port aux Basques, NL | \$ 1,469.83 | \$ 147.50 | \$ 264.00 | \$ 1,881.33 |
| April 24-26 | Attend Union Management Meetings | North Sydney, NS | \$ 982.77 | \$ 246.34 | \$ 102.00 | \$ 1,331.11 |
| May 18 -20 | Attend Recruitment Interviews | North Sydney, NS | \$ 1,418.81 | \$ 246.34 | \$ 74.00 | \$ 1,739.15 |
| May 29 - Jun 1 | Attend meeting with Federal Minister of Transport and Employee Service Awards | Ottawa, ON; Port aux Basques, NL | \$ 2,018.34 | \$ 577.08 | \$ 180.00 | \$ 2,775.42 |
| June 19-22 | Attend Quarterly Meeting of Board of Directors and Committee Meetings | Port aux Basques, NL | \$ 1,143.24 | \$ 368.13 | \$ 212.00 | \$ 1,723.37 |

Chief Information Officer

The Chief Information Officer is responsible for the Information Technology and Information Management (IT/IM) Division within the company. The position has responsibilities for the IT budgets, IT infrastructure and Records Management in all locations across the company, and has staff in Port aux Basques, North Sydney and St. John's. This position is also responsible to provide reports and updates to the Board of Directors.

| For: <i>Tibbo, Colin</i> - Chief Information Officer | | | | | | |
|---|---|----------------------|-----------------------|----------------------|---------------------------|--------------|
| Date | Purpose | Location | Transportation | Accommodation | Per Diem Allowance | Total |
| Apr 2-8 | Attend Ferry/Shipping Conference | Rome, Italy | \$ 2,855.60 | \$ 1,330.18 | \$ 761.65 | \$ 4,947.43 |
| Apr 24-26 | Attend Union Management Meetings | North Sydney, NS | \$ 1,163.41 | \$ 236.94 | \$ 132.00 | \$ 1,532.35 |
| May 2-3 | Attend Business Meetings | North Sydney, NS | \$ 958.97 | \$ 118.47 | \$ 76.00 | \$ 1,153.44 |
| May 9-11 | Attend Conference | Toronto, ON | \$ 966.29 | \$ 522.00 | \$ 102.00 | \$ 1,590.29 |
| May 18-19 | Attend Employee Service Awards | North Sydney, NS | \$ 836.68 | \$ 123.17 | \$ 52.00 | \$ 1,011.85 |
| May 29-Jun 1 | Attend Management Forum/Employee Awards | Port aux Basques, NL | \$ 1,104.15 | \$ 300.90 | \$ 142.00 | \$ 1,547.05 |
| Jun 20-22 | Attend Board Meeting | Port aux Basques, NL | \$ 1,271.76 | \$ 326.52 | \$ 128.00 | \$ 1,726.28 |

Vice President of Corporate Strategy and Human Resources

The Vice President of Corporate Strategy and Human Resources is responsible for Human Resources as well as the development, implementation and monitoring of corporate strategy and policies, risk management and manages the day-to-day relationship with the Corporation's Shareholder. This position has staff responsibilities in North Sydney, Port aux Basques, and St. John's. This position is also responsible to provide reports and updates to the Human Resources Pension Management Committee, Safety, Corporate Governance and Accountability Committee and the Board of Directors.

| For: <i>Frew, David</i> - Vice President - Corporate Strategy and Human Resources | | | | | | |
|--|--|---|-----------------------|----------------------|---------------------------|--------------|
| Date | Purpose | Location | Transportation | Accommodation | Per Diem Allowance | Total |
| Apr 17-19 | Attend Pension Management Training | Toronto, ON | \$ 1,005.59 | \$ 566.11 | \$ 114.00 | \$ 1,685.70 |
| Apr 23-26 | Attend Union Management Meetings | North Sydney, NS | \$ 1,252.41 | \$ 369.51 | \$ 90.00 | \$ 1,711.92 |
| Apr 30 - May 2 | Attend Management Meetings | North Sydney, NS | \$ 970.23 | \$ 248.84 | \$ 84.00 | \$ 1,303.07 |
| May 29-Jun 1 | Attend Management Forum/Employee Awards | Port aux Basques, NL | \$ 1,631.81 | \$ 300.90 | \$ 112.00 | \$ 2,044.71 |
| Jun 18-22 | Attend Divisional Team Meetings / Attend Board Meeting | North Sydney, NS; Port aux Basques, NL | \$ 776.69 | \$ 368.59 | \$ 250.00 | \$ 1,395.28 |

Vice President of Customer Experience

The Vice President of Customer Experience is responsible for all activities that contribute to meeting the needs of Marine Atlantic customers including reservations and ticketing, hospitality, marketing and customer relations, corporate communications, revenue generation, pricing, and the sailing schedule. Since August 2016, this position has also been responsible for the Health, Safety and Environment Department, until a new Director is in place. This position has staff responsibilities at all locations. This position is also responsible to provide reports and updates to the Board of Directors.

| For: <i>Barnes, Don</i> - Vice President Customer Experience | | | | | | |
|---|--|--|-----------------------|----------------------|---------------------------|--------------|
| Date | Purpose | Location | Transportation | Accommodation | Per Diem Allowance | Total |
| April 2 - 8 | Attend Ferry/Shipping Conference | Rome, Italy | \$ 2,815.60 | \$ 1,331.25 | \$ 692.87 | \$ 4,839.72 |
| April 9-14 | Attend Divisional Team Meetings | Port aux Basques, NL | \$ 1,423.18 | \$ 512.81 | \$ 316.00 | \$ 2,251.99 |
| April 23-25 | Attend Union Management Meetings | North Sydney, NS | \$ 1,206.34 | \$ 236.94 | \$ 146.00 | \$ 1,589.28 |
| May 2-10 | Attend Conference and Divisional Meetings | New York, NY, USA; North Sydney, NS | \$ 1,730.45 | \$ 1,425.06 | \$ 461.67 | \$ 3,617.18 |
| May 17-19 | Attend Employee Service Awards | North Sydney, NS | \$ 1,177.07 | \$ 246.34 | \$ 90.00 | \$ 1,513.41 |
| May 23-26 | Attend Divisional Team Meetings | North Sydney, NS | \$ 1,316.18 | \$ 365.31 | \$ 194.00 | \$ 1,875.49 |
| June 1-2 | Attend Management Meetings | North Sydney, NS | \$ 1,517.57 | \$ 123.42 | \$ 112.00 | \$ 1,752.99 |
| June 11-16 | Attend Divisional Team Meetings | Sydney, NS | \$ 1,451.77 | \$ 617.10 | \$ 336.00 | \$ 2,404.87 |
| June 19-23 | Attend Board Meetings and Divisional Team Meetings | Port aux Basques, NL | \$ 785.47 | \$ 443.05 | \$ 206.00 | \$ 1,434.52 |

Corporate Counsel/Corporate Secretary

The Corporate Counsel is responsible for providing legal advice and guidance to the senior management of Marine Atlantic and is the Corporate Secretary to the Corporation and the Board of Directors. This position is accountable for overall legal affairs, corporate insurance program, contract administration, and is an integral part of labour relations. This position is also responsible to provide reports and updates to the Audit and Risk Committee, the Human Resources and Pension Management Committee, Safety, Corporate Governance and Accountability Committee and the Board of Directors.

| For: <i>Penney, Jacqueline</i> - Corporate Counsel/Corporate Secretary | | | | | | |
|---|--|----------------------|-----------------------|----------------------|---------------------------|--------------|
| Date | Purpose | Location | Transportation | Accommodation | Per Diem Allowance | Total |
| Apr 2-6 | Attend Conference | Toronto, ON | \$ 970.34 | \$ 675.30 | \$ 240.00 | \$ 1,885.64 |
| Apr 24-26 | Attend Business Meetings | Toronto, ON | \$ 982.34 | \$ 415.30 | \$ 210.00 | \$ 1,607.64 |
| May 16-18 | Attend Business Meetings | Toronto, ON | \$ 995.21 | \$ 207.64 | \$ 178.00 | \$ 1,380.85 |
| May 29-31 | Attend Business Meetings | Sydney, NS | \$ 1,246.70 | \$ 222.88 | \$ 182.00 | \$ 1,651.58 |
| June 6-8 | Attend Business Meetings | Toronto, ON | \$ 408.29 | \$ 925.76 | \$ 114.00 | \$ 1,448.05 |
| June 9-11 | Attend Training Program for In-House Counsel | Toronto, ON | \$ 551.02 | \$ 765.60 | \$ 156.00 | \$ 1,472.62 |
| June 19-22 | Attend Board Meetings | Port aux Basques, NL | \$ 855.71 | \$ 368.13 | \$ 174.00 | \$ 1,397.84 |

Vice President of Operations

The Vice President of Operations is accountable for the overall effectiveness of the Operations Division and is responsible for the planning, operations, capitalization and maintenance of the fleet, terminals and other related assets. This position has staff responsibilities in Port aux Basques, North Sydney, Argentina and the vessel fleet. This position is also responsible to provide reports and updates to the Board of Directors.

| For: <i>Hupman, Murray</i> - Vice President Operations | | | | | | |
|---|----------------------------|-----------------|-----------------------|----------------------|---------------------------|--------------|
| Date | Purpose | Location | Transportation | Accommodation | Per Diem Allowance | Total |
| April 23-26 | Attend Business Meetings | Toronto, ON | \$ 849.99 | \$ 622.95 | \$ 202.00 | \$ 1,674.94 |
| June 5-8 | Attend Management Meetings | St. John's, NL | \$ 923.65 | \$ 426.02 | \$ 210.00 | \$ 1,559.67 |

Vice President of Finance

The Vice President of Finance is responsible for Corporate Accounting, Purchasing and Materials Management, and oversees the treasury, accounting, budget, tax and audit activities, and the purchase of materials, supplies and services. This position has staff responsibilities in Port aux Basques, North Sydney and St. John's. This position is also responsible to provide reports and updates to the Audit and Risk Committee, the Human Resources and Pension Management Committee, and the Board of Directors.

| For: <i>Leamon, Shawn</i> - Vice President Finance | | | | | | |
|---|---|--------------------------------|-----------------------|----------------------|---------------------------|--------------|
| Date | Purpose | Location | Transportation | Accommodation | Per Diem Allowance | Total |
| April 23-27 | Attend Business Meetings | Toronto, ON | \$ 1,544.49 | \$ 778.20 | \$ 240.00 | \$ 2,562.69 |
| May 14-19 | Attend Governance Training; Executive Meetings; and Business Meetings | Toronto, ON; St. John's, NL | \$ 1,302.01 | \$ 930.48 | \$ 170.00 | \$ 2,402.49 |
| June 1-2 | Attend Board Meeting | Halifax, NS | \$ 710.29 | \$ 163.05 | \$ 60.00 | \$ 933.34 |
| June 6-15 | Attend Business Meetings | Toronto, ON; St. John's, NL | \$ 1,792.59 | \$ 2,533.83 | \$ 402.00 | \$ 4,728.42 |

Executive – Hospitality Expenditures

| Date | Description | Amount |
|-------------|--|--------------------|
| April 25 | Meeting with key stakeholder group in Port aux Basques | 214.93 |
| April 26 | Union Management Meetings | 1,666.03 |
| | Totals | \$ 1,880.96 |